### Arizona Judicial Branch 2015-2019 Strategic Agenda Planning Update

Commission on Technology September 13, 2013

- All committees actively engaged in strategic planning discussion
- Resulted in significant amount of input
- Ideas synthesized down to "reasonable" size
- AJC strategic agenda subcommittee input on initial draft in June
- STILL A WORK IN PROCESS
- First presentation to AJC in October for input
  - Final AJC presentation in December
  - Adoption by AJC in March
  - Plan effective July 1, 2014

#### **Process Overview**

#### Emerging Themes

- Emphasis on courts as part of AZ communities
- Access to Justice emphasis
  - Broader community participation in developing solutions
  - Projects addressing needs of unrepresented litigants
  - Projects addressing language barriers to access
- Following the evidence and research to "protect our children, families, and communities"
  - Center for Evidence-Based Practices
    - More formal, more resources
  - Problem Solving Courts
- Continued emphasis on improving processes and operational efficiencies, enhancing training and workforce development, and engaging in more proactive communication with the public

### **Emerging Themes**

#### Goal #1: Promoting Access to Justice

- Access to Justice
  - Blue ribbon commission
  - Increased participation & recognition for lawyers in pro bono work
  - Identify ways to improve judicial branch funding
- Services for Unrepresented Litigants
  - More web-based forms, e-filing, etc.
  - Expand self-help services
  - Collaborate with legal services agencies
  - Explore availability of other programs to assist in meeting needs

#### Goal #1: Promoting Access to Justice

- Services for Limited English Proficient Litigants, Defendants, and Other Court Participants
  - Expand remote video interpreting project
  - Identify other opportunities to use technology
  - Increase availability & quality of interpreting services
  - Provide alternative language forms, instructions & information (at courthouse and online)

#### Goal #1: Promoting Access to Justice

- Regulating the Practice of Law to Protect the Public
  - Attorney admissions requirements & protocols
  - State Bar governance
  - Review ABA's "Commission on Ethics 20/20" proposed rule changes
  - State Bar exam requirements
  - Training on dependency cases
  - New attorney mentoring

### Goal #2: Protecting Children, Families & Communities

- Center for Evidence-Based Practices
  - Improve/expand use of evidence-based practices in pre-trial release decisions
  - Research new programs for probation programs
- Problem-Solving Courts
  - Expand through collaboration w/ justice partners, treatment providers, and others
  - Develop evidence-based practices bench books, training, etc.

### Goal #3:Improving Court Processes to Better Serve the Public

- Judicial System Process Improvement
  - Improve case processing timeliness and efficiency
    - Case processing time standards
    - Revitalizing caseflow management efforts
      - Differentiated case management
      - Case management reports
    - E-bench tools for judges and other workload tools; performance measures
    - Jury process improvement
- Access to Courts and Court Information Using Technology
  - Expanding electronic access and e-filing
  - Web-based online payment capability
  - Electronic noticing
  - Opportunities for using video/audio conference capability

# Goal #4:Enhancing Professionalism & Efficiency Within the Judicial System

- Judicial Excellence
  - Ensure new & veteran judges are well-prepared for courtroom:
    - Assess new judge training and orientation
    - Mentoring program
    - Ensure efficient and effective judicial oversight
  - Judicial education needs assessment
  - Expand training opportunities for appellate judges
  - Collaborate with State Bar
  - Develop training on best practices for domestic violence hearings & criminal case proceedings involving child victims

# Goal #4: Enhancing Professionalism & Efficiency Within the Judicial System

- Judicial Branch Leadership
  - Leadership team development programs
  - Prepare for next generation case management systems & technology
  - Succession planning
- Workforce Development
  - Web-based conference capability for training staff
  - Address compensation issues; provide avenues for promotion
  - Training standards for court security
  - Guidelines on use of social media by court employees

# Goal #4: Enhancing Professionalism & Efficiency Within the Judicial System

- Courthouse Facilities and Services
  - Improve access through strategic & stable funding
  - Needs assessment for security infrastructure
  - Minimum standards for facilities and security
- Next Generation Case Management Systems
  - Deploying AJACS in limited jurisdiction courts
  - JOLTSaz implementation
  - APETS/AJACS integration
  - Pima County Consolidated Justice Courts' migration to AGAVE
  - Appellate case management system

# Goal #4: Enhancing Professionalism & Efficiency Within the Judicial System

- Court Data Repositories & Justice System Data Exchanges
  - Complete transition from central data warehouse to Central Case Index (CCI) system
  - Collaborate w/ other justice system entities
    - Expand e-warrants project
    - Modernize statewide warrant repository system
    - Availability of mental health orders
    - Data accuracy in criminal history repository & NICS

# Goal #5:Improving Communications and Community Participation

- Volunteerism
  - Volunteer recruitment & recognition programs
  - Retired judges as "ambassadors"
- Communications w/ Public and Education Communities
  - Engage in more proactive communication
  - Promote civic education
  - Juror "downtime" as an opportunity to educate public
  - Update "Speaker's Toolkit"
  - Increase use of social media to improve communications

# Goal #5: Improving Communications and Community Participation

- Communications w/in Branch and w/ Other Branches of Gov't
  - Reinstitute "View from the Bench"
  - Electronic newsletter
  - Improve communication among and between branches

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